500,000 Affordable Homes Program

Delivery framework

December 2018
Over the next five years and founded on social impact, the Government of Kenya will implement the big four agenda targeting four priority initiatives:

- **500,000 affordable homes**
- **15% of GDP from the manufacturing sector**
- **100% Food and Nutrition Security**
- **100% Universal Health Coverage (UHC)**

<table>
<thead>
<tr>
<th>Job creation at scale</th>
<th>Infrastructure investment</th>
<th>Competitive utility costs</th>
<th>Governance</th>
<th>Security</th>
<th>Technology innovation</th>
</tr>
</thead>
</table>

Jan-19
Why is housing a part of the Big 4 Agenda?

1. Housing ranks high after food as a fundamental human need.

2. Our Constitution in Article 43 (1)(b) recognizes the right to accessible and adequate housing, and to reasonable standards of sanitation.

3. Kenyans in urban area spend a considerable part of their income on rent, for instance, Nairobi residents spend more than 40% of their income on rent, well above the recommended 30%.

4. The cheapest home formally built by a developer in 2012 cost more than $15,000, which is more than 10 times the average annual income of $1,340.

5. Available lower income housing is not adequate and does not promote a quality of life that we want as evidenced by the fact that 6.4M Kenyans were living in slums representing about 56% of the country’s urban population.
The affordable housing program can have an impact on the broader economy beyond the delivery of homes.

### Impact on GDP
- Estimate that the contribution of real estate and construction to GDP will increase from the current 7% to 14% by 2022.
- Between USD 1.5 and USD 3 induced in the economy for every USD 1 invested.
- Increased construction activity can become an important source of revenue through processing of permits, approvals, and other related activity.

### Job creation
- Construction of housing is labor intensive.
- Labor can capture up to 10.5% of the value created by the spend on affordable housing.
- We estimate that for every unit constructed, there are 3 – 5 new jobs created.
- Up to 8 indirect jobs created per unit.

### Formalization of the informal sector
- Ringfencing strategies will ensure that the Jua Kali sector are able to supply inputs to the affordable housing program.
- Light industries will also have the opportunity to provide construction materials such as cement.
INTRODUCTION

The current housing deficit is 1.9M and growing

It is estimated that Kenya has an annual housing demand of 250,000 annually with an estimated supply of 50,000 p.a. (80% deficit) targeting the high-end market.

In 2010 the demand for urban housing was estimated at around 80,000 units a year, with demand projected to increase to nearly 300,000 units a year by 2050. By comparison, in 2013 only 15,000 housing construction permits were issued in Nairobi, where most demand exists and most of these were for high-income apartments.

Only 2 percent of formally constructed houses are targeted to the lower income segments of the market, which account for the largest share of demand.

Furthermore, estimates of housing demand are for new housing only and do not speak to the high qualitative housing deficit in Kenya estimated at 1.8 mn.

The high cost of formal housing means that home ownership is out of reach for most urban Kenyans with vast majority of this population finding housing through rental markets (91% in Nairobi)

Kenya has an estimated 25,000 mortgages

SOURCE: State Department for Housing and Urban Development, World Bank
We require solutions to enhance supply and facilitate demand

INTRODUCTION

• Developers have limitations on the number of units they can build because there are no guarantees on who will buy
• Instead of building thousands of units, they limit their risks and build only limited numbers

SUPPLY SIDE

• Buyers lack adequate funding to take up units
• They do not qualify for mortgages because of lumpy cash flows
• Existing mortgages are too costly due to high interest rates and short repayment periods

DEMAND SIDE
The affordable housing program incorporates supply, demand, and enabling environment interventions.

- Proven demand master plan and mega city approach
- Mixed use developments with provision of social infrastructure and amenities
- Affordable developer financing

- Provision of land and bulk infrastructure
- Infrastructure funding under K.U.S.P
- Tax incentives
- Tax breaks (Zero rating of Stamp duty for first time home owners)
- Standardised designs and/or processes

- Tenant Purchase Schemes (TPS)
- KMRC (extending Mortgages tenures)
- Housing Portal to assist in identifying the end buyer
The affordable housing program currently targets three income segments:

- **Middle to High Income**
  - Income Range: KES 150,000 +

- **Mortgage Gap**
  - Income Range: KES 50,000 – KES 149,999

- **Low cost**
  - Income Range: KES 20,000 – KES 49,999

- **Social**
  - Income Range: KES 0 – KES 19,999
INTRODUCTION

Affordable housing program max. unit costs

To enhance range of affordability, we have the maximum cost for each unit to be delivered under the program.

<table>
<thead>
<tr>
<th>Room Type</th>
<th>Social housing (Max. Selling Price)</th>
<th>Affordable Housing (Max. Selling Price)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 room</td>
<td>• 600,000</td>
<td>• n/a</td>
</tr>
<tr>
<td>2 room</td>
<td>• 1,000,000</td>
<td>• 800,000</td>
</tr>
<tr>
<td>Bedsitter</td>
<td>• n/a</td>
<td>• 1,000,000</td>
</tr>
<tr>
<td>1 bedroom</td>
<td>• n/a</td>
<td>• 2,000,000</td>
</tr>
<tr>
<td>2 bedroom</td>
<td>• n/a</td>
<td>• 3,000,000</td>
</tr>
<tr>
<td>3 bedroom</td>
<td>• n/a</td>
<td></td>
</tr>
</tbody>
</table>
Key priority areas

INTRODUCTION

Enhance affordability of homes by addressing interest rate and tenure

Reduce cost of construction per square meter

Cost of home ownership

% / Years

Housing spread for the affordable homes pillar by land ownership

Housing Fund

Saccos

Cost per square meter

KSh

Market rate

Housing programme

10

Jan-19
INTRODUCTION

Key priority areas

Close the low-income housing gap by 60%

Low income housing gap
Thousands

<table>
<thead>
<tr>
<th>Year</th>
<th>2018</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>170 000</td>
<td>70 000</td>
<td></td>
</tr>
</tbody>
</table>

-60%

Create 350,000 jobs in the construction sector

Jobs created
Thousands

<table>
<thead>
<tr>
<th>Year</th>
<th>2018</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>50 000</td>
<td>350 000</td>
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</tbody>
</table>

+600%

Increase construction sector contribution to GDP

Contribution to GDP
KSh Billions

<table>
<thead>
<tr>
<th>Year</th>
<th>2018</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>452</td>
<td>905</td>
<td></td>
</tr>
</tbody>
</table>

+100%
PROJECT PIPELINE
AFFORDABLE HOUSING PROGRAM

Project pipeline

YEAR 1

- Park road (1,640)
- Makongeni (20,000)
- Shauri Moyo (5,300)
- Starehe (3,500)
- Mavoko (5,500)
- Social housing (15,000)
- Counties (48,000)
- Nairobi and Mombasa County (78,700)
- Legacy Project (TBD)

YEAR 2

- Counties 2 (45,000)
- Nairobi Regeneration (20,000)
- Police 1 (10,000)
- NSSF Land Mavoko P1 (20,000)
- Cooperatives 1 (20,000)
- Private developers 1 (40,000)

YEAR 3

- Counties 3 (45,000)
- Redevelopment of Nairobi Old Estates 1 (20,000)
- Police 2 (10,000)
- NSSF Land Mavoko P2 (20,000)
- Cooperatives 2 (10,000)
- Private Developers 2 (20,000)

YEAR 4

- Counties 4 (45,000)
- Redevelopment of Nairobi Old Estates 2 (20,000)
- Police 3 (10,000)
- NSSF Land Mavoko P3 (10,000)
- Cooperatives 3 (10,000)
- Private Developers 3 (20,000)

YEAR 5

- Counties 5 (45,000)
- Redevelopment of Nairobi Old Estates 3 (20,000)
- Police 4 (10,000)
- Cooperatives 4 (10,000)
- Private Developers 4 (20,000)

Lot 1
- Master planner to support with identification of locations for the funnel projects and development of implementation schedule

FY 1 Total: 177,640
FY 2 Total: 155,000
FY 3 Total: 125,000
FY 4 Total: 115,000
FY 5 Total: 105,000
Lot 1 projects are further grouped into four categories representing a total development program of **177,640 units**

- **Lot 1A: Flagship Projects**
  - Park Road
  - Starehe A & B
  - Shauri Moyo A, B, C, D
  - Makongeni
  - Mavoko
  - Total Units: 35,940

- **Lot 1B: Flagship Social Housing Projects**
  - Transitional housing
  - Kibera B C, D
  - Mariguini
  - Kiambiu
  - Total Units: 15,000

- **Lot 1C: Counties and Towns**
  - 47 Counties and Towns
  - 18 signed counties
  - Other counties in various stages of reviewing MoU
  - Total Units: 48,000

- **Lot 1D: Nairobi and Mombasa County Projects**
  - Bahati
  - Maringo
  - Ziwani
  - Jericho
  - Lumumba
  - Gorofani
  - Bondeni
  - Shauri Moyo
  - Hobley
  - KPC/KPRL
  - Total Units: 67,800

- **Lot 1E: Legacy Projects**
  - Wote
  - Voi
  - Kisumu
  - Total Units: TBD
One of the major challenges of housing in rural areas is the quality of building materials. We have constructed 92 appropriate building technology (ABT) centres across the country to promote use of local materials in building construction.

### Research and Training
- Train youth, women, and children in use of building materials
- Conduct research on improving local materials for sustainable construction
- Modernizing construction practices while preserving cultural values

### Region specific solutions
- Improving fire resistance on makuti roofing and use of coral stones in coast region
- Modernizing roofing in Masai land for water harvesting while maintaining cultural design
- Discouraging use of burning bricks in western region which deplete our forests

### Matofali Machine
- Developed with Numerical Machining Complex
- Used for manufacture of stabilized soil blocks
- Improves walling construction
- Reduces construction cost by 30%
- Machines to be distributed to ABT centers

### Funding
- Funding for rural housing to continue from NHC
- Offering funding at competitive interest rates of 7% from Housing Fund
Case Study: Slum Upgrading

In every community, we work with settlement executive committees which represent community interests and ensure that those living in the community are beneficiaries.

- Completed 822 houses in Kibera Soweto A
- Sold to those living in the slum and were registered in 2005
- Enumeration was done to confirm and verify the right beneficiaries

- Homes were sold as rent-to-own with 25 years tenure and 3% interest rates
- One room sold at KES 600k – KES 2,500 per month
- Two rooms sold at KES 1M – KES 4,500 per month
- Three room sold at KES 1.35M – KES 6,500 per month

- Next projects include Kibera B, C, D followed by Mariguini and Kiambiu
- Enumeration for Kibera B is completed and verification is ongoing
- 498 slums in the country have been mapped and will work with County Governments to improve housing conditions
- The Housing Fund will be consolidating financing solutions to ensure social housing projects are delivered
DEVELOPMENT FRAMEWORK
Key design principles

- Open Space
- Access & Movement
- Safety & Security
- Smart Technology
- Creating Communities
- Building Technology
Design principle: open space

- Open Space
- Active Spaces
  - Sports Facility
  - Gathering Space
- Playground
- Public Realm Networks
- Pocket Park
Design principle: access and movement

Access & Movement

Treelined Avenue
Pedestrian Friendly
Green Verge
Cycling Path
Design principles: safety and security

- Safety & Security
- Management
- Access Control
- Security
- Perimeter
Design principle: community facilities

- Community Centre
- Schools
- Retail Centre
- Clinic
Design principles: building technology

- Frame & In-Fill
- Pre-cast Panel
- InSitu Formwork
Design principles: smart technology

DEVELOPMENT FRAMEWORK

Telecommunication
Gas Reticulation
Renewable Energy
Transportation
Waste Management
Water

Payment System

Smart Technology
Typical land breakdown:

- Residential: 50%
- Utilities, Roads, and Services: 25%
- Open Space: 15%
- Community Facilities with Retail: 10%
Typical site master planning
Modular design approach

DEVELOPMENT FRAMEWORK

<table>
<thead>
<tr>
<th>Type</th>
<th>1 Bed</th>
<th>2 Bed</th>
<th>3 Bed</th>
<th>Total Units</th>
</tr>
</thead>
<tbody>
<tr>
<td>G+2</td>
<td>6</td>
<td>12</td>
<td>6</td>
<td>24</td>
</tr>
<tr>
<td>G+3</td>
<td>8</td>
<td>16</td>
<td>8</td>
<td>32</td>
</tr>
<tr>
<td>G+4</td>
<td>10</td>
<td>20</td>
<td>10</td>
<td>40</td>
</tr>
<tr>
<td>G+5</td>
<td>12</td>
<td>24</td>
<td>12</td>
<td>48</td>
</tr>
</tbody>
</table>
Modular and traditional construction

**Structural Frame & In-fill**
- Structural slab, columns / beams;
- Block in-fill with traditional stone;
- Mix of off-site and on-site construction methods;
- Maximise local content and contractors engagement.

**Pre-Cast Frame**
- Reduced wet works trades on site;
- Created in factory conditions for increased quality;
- Logistical opportunities through just in time principles;
- Standardisation principles reflected in design.

**In-Situ System**
- Most widely used in current supply chain;
- Relatively low skill labour required;
- Programme takes longer than alternatives;
- More demanding for on-site logistics;
- Multiple trades linked on delivery.
FINANCING FRAMEWORK OVERVIEW
The financing framework for affordable housing supports both the supply and demand side.

- **Supply**: Developers, Financiers, Construction Finance
- **Housing Fund**: Housing Fund, Contributions, Debt & Borrowings, Offtake Agreement, Development Cost, TPS Cash Management & Custody, Homes
- **Demand**: Mortgage Buyers, Cash Buyers, Homes, Payments
- **Mortgage Refinancing**: Mortgage Refinancing, Home Loans
- **Financiers**: Construction Finance, Targeted at households with monthly income between 50,000 – 99,999
- **Banks**: KMRC, Wholesale Funding, INVESTORS, BANKS & DFIs
The Housing Fund is the suitable mechanism for providing funding support for both developers and home owners.

**PROPOSED SOLUTION**

**SUPPLY SIDE**

The Housing Fund will be the Bulk Purchaser of housing units from developers, thereby mitigating the offtake risk.

**DEMAND SIDE**

The Housing Fund will be the Long Term Financier offering homeowners affordable and accessible funding to buy homes primarily through a National Tenant Purchase Scheme.
The Housing Fund will mobilize capital, offer certainty of sales in the form of an off-take undertaking to developers, and provide accessible finance for home buyers through a National Tenant Purchase Scheme.

<table>
<thead>
<tr>
<th>Principle</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Capital mobilization</td>
<td>▪ The Housing Fund will mobilize capital from Government (through 3% employer/employee contribution, Development Finance Institutions, Affordable Housing Home Owners Savings Plans from the Home Owners and Local Banks to fulfil its mandate.</td>
</tr>
<tr>
<td>Bulk Purchaser (De-risking developers)</td>
<td>▪ Offer certainty of sales in the form of an off-take undertaking that will allow the developers access construction financing.</td>
</tr>
<tr>
<td></td>
<td>▪ Purchase the housing units for cash once construction is complete to allow the developers to recycle their capital and develop more units.</td>
</tr>
<tr>
<td>Long-Term Financier (Enabling homeowners)</td>
<td>▪ Allow ordinary Kenyans to save for an affordable home via a Savings Plan which they can use as a down payment towards their affordable house.</td>
</tr>
<tr>
<td></td>
<td>▪ Offer home buyers the ability to purchase their homes via an affordable 25-year Tenant Purchase Scheme.</td>
</tr>
<tr>
<td></td>
<td>▪ Target interest rates between 3% and 7%</td>
</tr>
<tr>
<td></td>
<td>▪ Allow Kenyans to purchase affordable houses nationwide through the Housing Fund while paying a monthly rate nearly equal to their current rental expense</td>
</tr>
</tbody>
</table>
The Housing Fund will mobilize capital, offer certainty of sales in the form of an off-take undertaking to developers, and provide accessible finance for home buyers through a National Tenant Purchase Scheme.
The Housing Fund will have funding from various sources:

- Short-term credit lines from banks, DFIs, and other financial institutions
- Issuance of asset-backed securities to institutional investors to fund the NTPS, issued in 3 classes:
  1. Short-term notes (0-5 years)
  2. Medium-term notes (5-10 years)
  3. Long-term notes (10-20 years)
- Contributions from employers and employees (3%)
- Other GoK funding (e.g. short-term loan, etc.)
Overview – Demand Consolidation

• The Housing Portal is a platform that connects individuals to the Affordable Housing Program & Housing Fund
• It will provide real live evidence of demand aggregation to strategic partners of the AHP
• It will allow individuals to see progress towards and a real connection to the dream of home ownership
• Ultimately, the portal will make the National Tenant Purchase Scheme more accessible online
• Provides potential home owners ability to share information to facilitate allocation of homes through a ballot-based system
• It will accept payments from mobile money, bank accounts, credit and debit cards
• Will be accessible through a variety of platforms including: USSD, mobile app, mobile web, and web portal
The system registers aspiring home owners and allows them to make contributions into their savings’ wallets in the Housing Fund

- Registration Options:
  - Mobile – USSD
    - Dial *500# to Register Details
  - Mobile & Web-based
    - Visit www.bomayangu.go.ke
  - Huduma Centres – with web-enabled stations that allow:
    - Registration
    - Update of Details
    - Upload of KYC documents
Strategic Partners

- Online registration
  - Property Developers
  - Financial Institutions/Investors
  - Land owners

- User access

- Ability to upload:
  - Descriptions of Projects
  - Breakdown of housing typologies
  - Price points per type
  - GIS/Mapped locations
  - Images – incl. renderings, floor plans
  - Financial Products offering

- Access to
  - Overview of demand
  - Customer profiles by category
LEGAL FRAMEWORK
**Commitment Agreement**
This agreement governs the provision requiring a commitment fee of up to 10% of the project cost of a particular development to be deposited by the developer into a designated escrow account as advised by SDHUD.

**Escrow Agreement**
This governs the use of the commitment fee which the successful developer, private investor or contractor shall provide, pending negotiations and signing of the Project Agreement.

**Letter of Support**
This is a letter that may be issued by GoK through the National Treasury, in favour of the developer, private investor, or contractor and its financiers to provide that the GoK will ensure that the Housing Fund is not wound up so long as it has continuing outstanding obligations. The Letter of Support will only be issued in appropriate circumstances.

**Development Framework Agreement**
This agreement provides a guideline of the fundamental heads of terms to be addressed and provided in the Project Agreement as project details emerge. It works as an “interim Agreement” for urgent works to commence pending final negotiations and execution of the Project Agreement.

**Project Agreement**
This agreement governs the relationship between the GoK and the developer, private investor, or contractor, and sets out in detail the terms and conditions for the development and delivery of each Project.

**Offtake Agreement**
This agreement is issued by the GoK in favour of the developer, private investor, or contractor as an undertaking for the purchase on behalf of the GoK of the completed housing units within a specified period from the date of construction completion, this time period being determined on a project-by-project basis.
Thank you

Disclaimer:
The purpose of this Presentation is to provide recipients with information on proposed program approach for the 500,000 Affordable Homes Program. This presentation is subject to change as the development framework is challenged and subjected to stakeholder engagement and market sounding.